



Ministry
of Defence

Ministry of Defence
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Ref: FOI2021/10036

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Richard Reeve
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Dear Richard Reeve

Thank you for your email of 6 September requesting the following information:

- “1. What mechanisms for external consultation were employed by the MoD to inform the Integrated Review/DCP?”*
- 2. Which organisations outside of UK Government were consulted by the MoD in preparation for the Integrated Review/DCP?”*
- 3. How were they engaged in consultation?”*

I am treating your correspondence as a request for information under the Freedom of Information Act 2000 (FOIA).

A search for the information has now been completed within the Ministry of Defence, and I can confirm that some information in scope of your request is held.

The information you have requested can be found enclosed below, at Annex A and B.

Section 40(2) has been applied to some of the information in order to protect personal information as governed by the Data Protection Act 1998. Section 40 is an absolute exemption and there is therefore no requirement to consider the public interest in making a decision to withhold the information.

Under Section 16 of the Act (Advice and Assistance) you may find it helpful to note that the Integrated Review was a cross Government effort across multiple Government Departments led by the Cabinet Office on behalf of the Prime Minister. Further information on wider engagement led by other Departments can be found within the Integrated Review, Annex B: Evidence and Engagement. Link: [Integrated Review of Security Defence Development and Foreign Policy](#)

External engagement details of other Government Departments are not held by the Ministry of Defence.

If you are not satisfied with this response or you wish to complain about any aspect of the handling of your request, then you should contact us in the first instance at the address above. If informal resolution is not possible and you are still dissatisfied then you may apply for an independent internal review by contacting the Information Rights Compliance team, Ground Floor, MOD Main Building, Whitehall, SW1A 2HB (e-mail CIO-FOI-IR@mod.uk). Please note that any request for an

internal review must be made within 40 working days of the date on which the attempt to reach informal resolution has come to an end.

If you remain dissatisfied following an internal review, you may take your complaint to the Information Commissioner under the provisions of Section 50 of the Freedom of Information Act. Please note that the Information Commissioner will not normally investigate your case until the MOD internal review process has been completed. Further details of the role and powers of the Information Commissioner can be found on the Commissioner's website, <http://www.ico.org.uk>.

Yours sincerely,

Strategy Unit, Ministry of Defence

Annex A - External Integrated Review Consultation

[1] What mechanisms for external consultation were employed by the MoD to inform the Integrated Review/DCP?

Answer: The Department's input into the Review was co-ordinated and lead by a dedicated IR team. This team supported ministers, senior officials, and military officers in their engagements at various points throughout the Review. Contributing teams within the Department consulted external and International organisations as part of the Review process and their normal business. The Department also made use of the IR's public call for evidence.

[2] Which organisations outside of UK Government were consulted by the MoD in preparation for the Integrated Review/DCP?

Answer: The Department engaged advice from a wide range of sources and stakeholders, including think tanks, academics, industry leaders and international partners.

Industry engagement was in part co-ordinated by the ADS Group. Further details on the group and the members they represent can be found here: <https://www.adsgroup.org.uk/>

The Department also made use of the IR's public call for evidence, analysing 171 Defence focused submissions. Further details can be found in Annex B.

[3] How were they engaged in consultation?

Answer: Consultation methods varied based on the requirement, sensitivity of the consultation, the needs of stakeholders, and Government pandemic advice and rules at the time. These included one-to-one consultations, roundtables with larger groups, informal discussions, and correspondence.

Annex B External Consultation. Public Call for Evidence

Acronym Institute for Disarmament Diplomacy
Adam Smith International
ADS Group Ltd.
Anduril Industries (UK) Ltd
Animal Dynamics
Bond (Secretariat)
BOND Conflict Policy Group
Campaign Against Arms Trade
Campaign for Nuclear Disarmament (CND)
Center for Civilians in Conflict and Airwars
Centre for Conflict, Security and Terrorism, University of Nottingham
Centre for Feminist Foreign Policy
Centre for Grand Strategy, King's College London
CGI IT UK Ltd
Chatham House
Coalition for Global Prosperity
DCAF – Geneva Centre for Security Sector Governance
Defence Humanists, a section of Humanists UK
Defence UK
Defence Synergia
Deutsche Bank
Devon, Cornwall & Isles of Scilly Local Resilience Forum
Elbit Systems UK
Excession Technologies
GE Aviation Systems Ltd
Harvard's Belfer Center - National Cyber Power Index Project
Henry Jackson Society
Improbable
Inmarsat
Justice4Troops
King's College London
Knowledge Transfer Network Ltd
L3 Harris Technologies UK Ltd
Lancashire Resilience Forum
Leonardo MW Ltd
Lockheed Martin UK
London Resilience Group
Maritime Defence and Security Group Council, Society of Maritime Industries
Maritime UK
Medact
National Federation of Cypriots in the UK
New Vision
Nominet
Northrop Grumman Corporation
ODI
PA Consulting
Plymouth City Council
QinetiQ Group Plc.
Raytheon UK
Rebellion Defence
Resilience First
Rethinking Security
Rolls-Royce plc

Royal Aeronautical Society
RUSI
Saferworld
Scientists for Global Responsibility
Scottish Campaign for Nuclear Disarmament
Search for Common Ground
Security in Complex Environments Group (SCEG) a SIG within ADS
Serco Ltd / Serco Defence
techUK
The Alphen Group
The British Foreign Policy Group
The HALO Trust
The International Committee of the Red Cross (ICRC)
The Oxford Research Group's Remote Warfare Programme
The Resilience Advisors Network
Transparency International UK
Trident Ploughshares
UK Council for eBusiness trading as Team Defence Information
UK National Commission for UNESCO
UKspace
Ultra Electronics Plc
United Nations Association – UK
Virgin Orbit UK limited
Wiltshire & Swindon LRF
XR Peace

In total the Government received 171 Defence focused submissions. 97¹ of these were from the Organisations listed above. We also received and analysed 74 responses from members of the public, which have been redacted under Section 40(2) to protect personal information as governed by the Data Protection Act 1998.

Further information on the 'public call for evidence can be found here:
<https://www.gov.uk/government/publications/integrated-review-call-for-evidence>

¹ A small proportion of Organisations submitted multiple responses